



# Nebraska's Multi-Regional Nursing Workforce Model

**The National Forum of State Nursing Workforce Centers - June 2019**

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**Funded by the Nebraska Board of Nursing**

## Nebraska Center For Nursing: Background

- Created by the Nebraska Legislature July 13, 2000 (Sect. 71-1796 – 71-1799)
- C4N was established to monitor the nursing workforce in Nebraska including supply and demand, recruitment, retention and utilization of nurses
- C4N is funded through nursing licensure fees

# Center for Nursing Mission/Vision

## **Vision**

Nebraska Nurses: when and where we need them

## **Mission**

The Nebraska Center for Nursing drives change in the nursing workforce through data, education, and policy development

# Strategic Initiatives

## Data, Collaboration, Promotion



<https://center4nursing.nebraska.gov/resources>

# Supply Data



- RN renewal in even years, LPN in odd years
- Workforce survey is attached to renewal
- Built from minimum data set
- Most nurses believe they must complete
- Return rate 90% annually

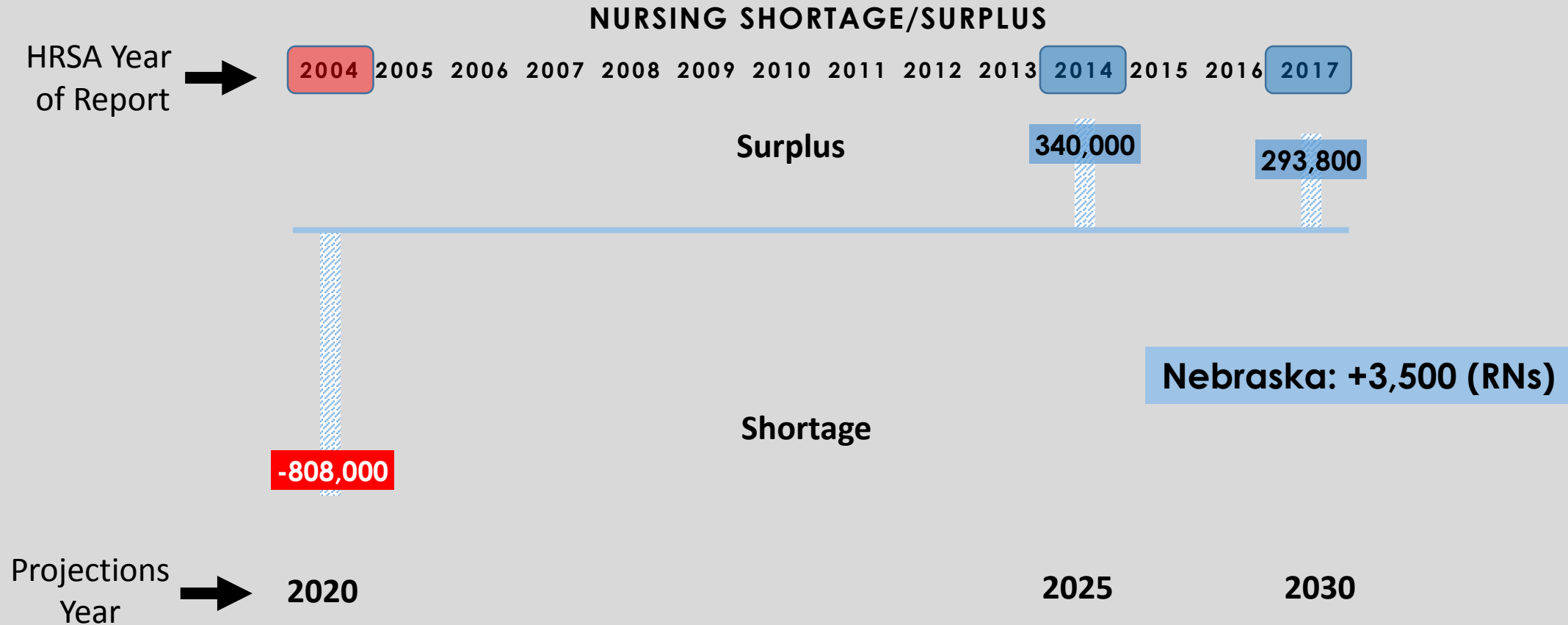
# Data Collection through Renewal Surveys (RNs & LPNs)

2018 REGISTERED NURSING WORKFORCE SURVEY	
<b>1. What is your license #?</b>	
<b>2. What is your race?</b>	<b>2a. Hispanic origin or descent?</b>
<input type="checkbox"/> White/Caucasian <input type="checkbox"/> Native Hawaiian or Pacific Islander <input type="checkbox"/> Black/African American <input type="checkbox"/> American Indian or Alaska Native <input type="checkbox"/> Asian <input type="checkbox"/> Other _____	<input type="checkbox"/> Yes <input type="checkbox"/> No <b>2b. If you speak another language other than English, please indicate.</b> <input type="checkbox"/> Spanish <input type="checkbox"/> Vietnamese <input type="checkbox"/> Chinese <input type="checkbox"/> Arabic <input type="checkbox"/> Native American language <input type="checkbox"/> Other <input type="checkbox"/> None
<b>3. Please list all states in which you hold an active single-state license to practice as an RN:</b>	<b>4. Please list all states in which you hold an active license to practice as an APRN:</b>
<b>5. Please list all states in which you are currently practicing: Practice is defined as where the patient is located at the time services are received.</b>	<b>6. What is your primary state of residence?</b>
<b>7. Where was the location of the basic nursing education program that prepared you to take the RN licensing examination?</b>	<b>8. Which education programs have you completed? (Mark all that apply both Nursing and Non-nursing)</b>
<input type="checkbox"/> Nebraska <input type="checkbox"/> Foreign country <input type="checkbox"/> Iowa <input type="checkbox"/> South Dakota <input type="checkbox"/> Wyoming <input type="checkbox"/> Kansas <input type="checkbox"/> Missouri <input type="checkbox"/> Colorado <input type="checkbox"/> Other State or US territory	<b>NURSING:</b> <input type="checkbox"/> Practical Nursing <input type="checkbox"/> RN Diploma <input type="checkbox"/> Associate Nursing <input type="checkbox"/> Baccalaureate Nursing <input type="checkbox"/> Master's Nursing <input type="checkbox"/> Post Graduate Certificate <input type="checkbox"/> Doctoral Nursing <b>NON-NURSING:</b> <input type="checkbox"/> Associate Degree <input type="checkbox"/> Baccalaureate <input type="checkbox"/> Master's <input type="checkbox"/> Doctoral
<b>9. Are you currently enrolled in any education programs?</b>	<b>10. Check all APRN licenses you currently hold in any state (Mark all that apply)</b>
<b>NURSING</b> <input type="checkbox"/> Practical Nursing <input type="checkbox"/> RN Diploma <input type="checkbox"/> Associate Nursing <input type="checkbox"/> Baccalaureate Nursing <input type="checkbox"/> Master's Nursing <input type="checkbox"/> Post-Graduate Certificate <input type="checkbox"/> Doctoral Nursing <b>NON-NURSING</b> <input type="checkbox"/> Associate Degree <input type="checkbox"/> Baccalaureate <input type="checkbox"/> Master's <input type="checkbox"/> Doctoral	<input type="checkbox"/> Not licensed in an advanced practice role <input type="checkbox"/> Nurse Practitioner (APRN-NP) <input type="checkbox"/> Nurse Anesthetist (APRN-CRNA) <input type="checkbox"/> Nurse Midwife (APRN-CNM) <input type="checkbox"/> Clinical Nurse Specialist (APRN-CNS)
<b>11a. Which best describes your current primary work situation? (Mark all that apply)</b>	<b>12. If not employed in nursing, indicate the reason (mark all that apply):</b>
<input type="checkbox"/> Actively employed in a nursing: <input type="checkbox"/> Full Time <input type="checkbox"/> Part Time <input type="checkbox"/> Per diem (as needed) <input type="checkbox"/> Actively employed in a field other than nursing: <input type="checkbox"/> Full Time <input type="checkbox"/> Part Time <input type="checkbox"/> Per diem (as needed) <input type="checkbox"/> Unemployed: <input type="checkbox"/> Retired <input type="checkbox"/> Seeking work as a nurse <input type="checkbox"/> Not seeking work as a nurse	<input type="checkbox"/> Difficulty finding a nursing position <input type="checkbox"/> Family <input type="checkbox"/> Disabled <input type="checkbox"/> Inadequate salary <input type="checkbox"/> Disciplinary conditions <input type="checkbox"/> Type of position I have available <input type="checkbox"/> Enrolled in education program <input type="checkbox"/> Other
<b>11b. Do you volunteer as a nurse? <input type="checkbox"/> Yes    <input type="checkbox"/> No</b>	<b>11c. If so, on average how many hours do you volunteer per month? _____</b>
<i>Please answer questions 13 - 29 only if you are actively employed in nursing.</i>	
<b>13. How many employers do you currently have as a nurse?</b>	<b>14. What is the average combined number of hours worked during a typical week in nursing positions?</b>
<input type="checkbox"/> 1 <input type="checkbox"/> 2 <input type="checkbox"/> 3 or more	HOURS _____
<b>15. Indicate the zip code, county and state of your PRIMARY EMPLOYER:</b>	<b>16. How many miles do you travel one way from your residence for your PRIMARY nursing employment?</b>
ZIP CODE _____ CITY _____ STATE _____	<input type="checkbox"/> 0 - 5 miles <input type="checkbox"/> 21 - 30 miles <input type="checkbox"/> 6 - 10 miles <input type="checkbox"/> 31 - 50 miles <input type="checkbox"/> 11 - 20 miles <input type="checkbox"/> > 50 miles
<b>17. Do you utilize tele-health in your primary or secondary positions?</b>	<b>18. If yes, when utilizing tele-health, are patients ever located in a different state?</b>
<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Yes <input type="checkbox"/> No
<b>19a. If you are a SALARIED employee or practice owner in your PRIMARY nursing employment, what is your current annual salary?</b>	<b>20b. Identify the specific type of setting that most closely corresponds to your PRIMARY nursing practice position if you work in one of the following facilities:</b>
<input type="checkbox"/> Less than \$5,000 <input type="checkbox"/> At least \$55,000 but less than \$65,000 <input type="checkbox"/> 5,000 - \$25,000 <input type="checkbox"/> At least \$65,000, but less than \$85,000 <input type="checkbox"/> More than \$25,000 but less than \$35,000 <input type="checkbox"/> At least \$85,000, but less than \$105,000 <input type="checkbox"/> At least \$35,000 but less than \$45,000 <input type="checkbox"/> At least \$105,000 but less than \$135,000 <input type="checkbox"/> At least \$45,000 but less than \$55,000 <input type="checkbox"/> 135,000 and more	<b>Hospital:</b> <input type="checkbox"/> Academic Medical Center <input type="checkbox"/> Community Setting <input type="checkbox"/> Critical Access <input type="checkbox"/> Inpatient Psychiatric <input type="checkbox"/> Long-Term Acute Care (LTAC) <input type="checkbox"/> Outpatient Clinic <input type="checkbox"/> Psychiatric <input type="checkbox"/> Residential <input type="checkbox"/> Rehabilitation <input type="checkbox"/> Other _____ <input type="checkbox"/> Regional Referral <b>Developmental Disability:</b> <input type="checkbox"/> Specialty (e.g., cardiac, orthopedic, spine) <input type="checkbox"/> Community Service <input type="checkbox"/> Other _____ <input type="checkbox"/> Residential <input type="checkbox"/> Other _____ <input type="checkbox"/> Other _____
<b>19b. If you are paid hourly in your PRIMARY NURSING POSITION, what is your average HOURLY wage? _____</b>	
<b>20a. Which setting BEST describes your PRIMARY work/practice site?</b>	
<input type="checkbox"/> Ambulatory Surgical <input type="checkbox"/> Military /DoD <input type="checkbox"/> Assisted Living <input type="checkbox"/> Nursing Home (SNF/NF) <input type="checkbox"/> Birthing Center <input type="checkbox"/> Occupational/Employee/Work place Health <input type="checkbox"/> Clinic <input type="checkbox"/> Policy/Planning/Regulatory/Licensing Agency <input type="checkbox"/> College Health <input type="checkbox"/> Psych-Mental Health <input type="checkbox"/> Correctional/Prison <input type="checkbox"/> Public Health <input type="checkbox"/> Developmental Disability <input type="checkbox"/> Research <input type="checkbox"/> Dialysis Center <input type="checkbox"/> Retail Clinic <input type="checkbox"/> Emergency Department <input type="checkbox"/> Rural Health Clinic <input type="checkbox"/> Federally Qualified Health Center (FQHC) <input type="checkbox"/> School Health Service <input type="checkbox"/> Health Department <input type="checkbox"/> Substance Use/Addiction <input type="checkbox"/> Home Health <input type="checkbox"/> University/Academic <input type="checkbox"/> Hospice/Palliative Care <input type="checkbox"/> Urgent Care <input type="checkbox"/> Hospital <input type="checkbox"/> VA Facility <input type="checkbox"/> Insurance <input type="checkbox"/> Volunteer Clinic <input type="checkbox"/> Industry/Sales/IT <input type="checkbox"/> Other _____	

# Nursing Projections



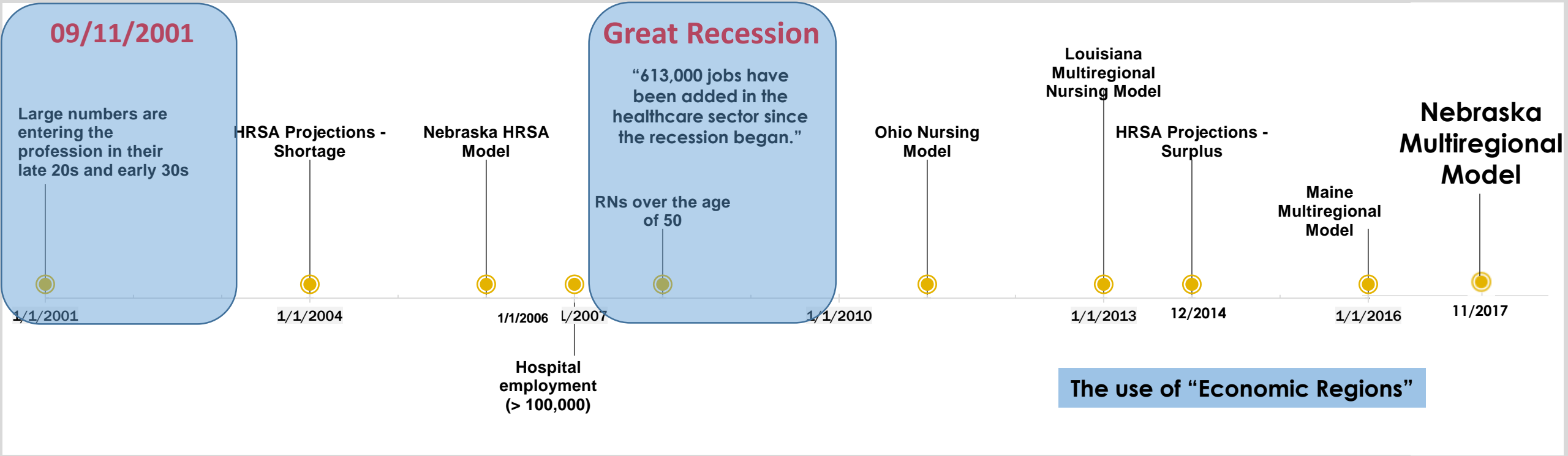
# HRSA Projections: From Nursing Shortage to Nursing Surplus





# Timeline: Nursing Workforce Trends & Projections

Collaboration with Dr. Craig Moore



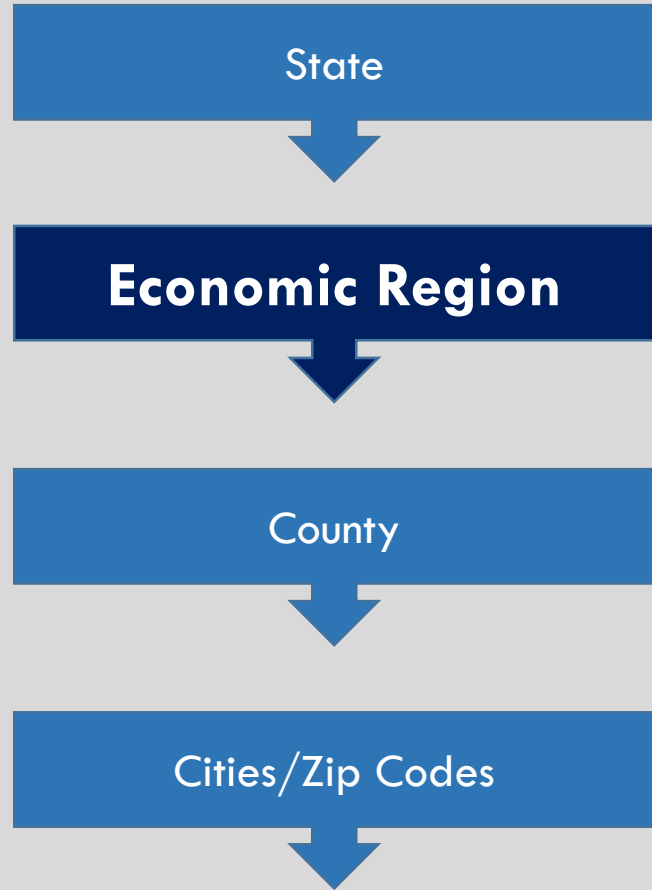
## “Economic Regions”

The Nebraska DOL uses employers and employees information to create **job flows** known as “Local Employment Dynamics (LED).”

The **Economic Development Regions** defined by DOL are based on work commuting patterns (LED) across cities and counties, along with demographics and employment data.

The **forecasting models** use these regions as geographic areas to identify nursing workforce needs over time.

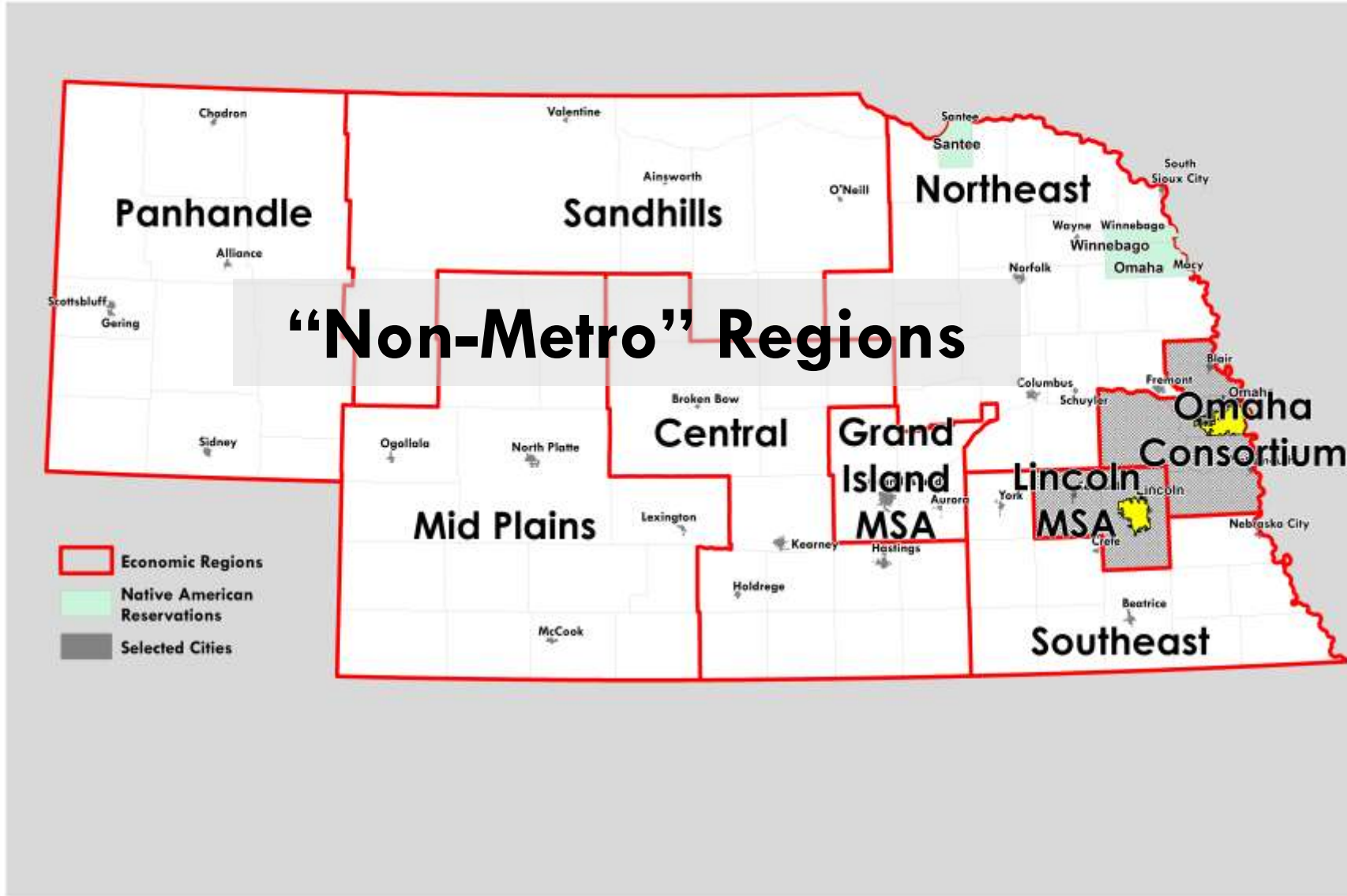
# “Economic Regions”



**Allows to forecast nursing workforce by geography (metro areas vs. rural) and connect that information to overall status of the economy (i.e., jobs growth)**

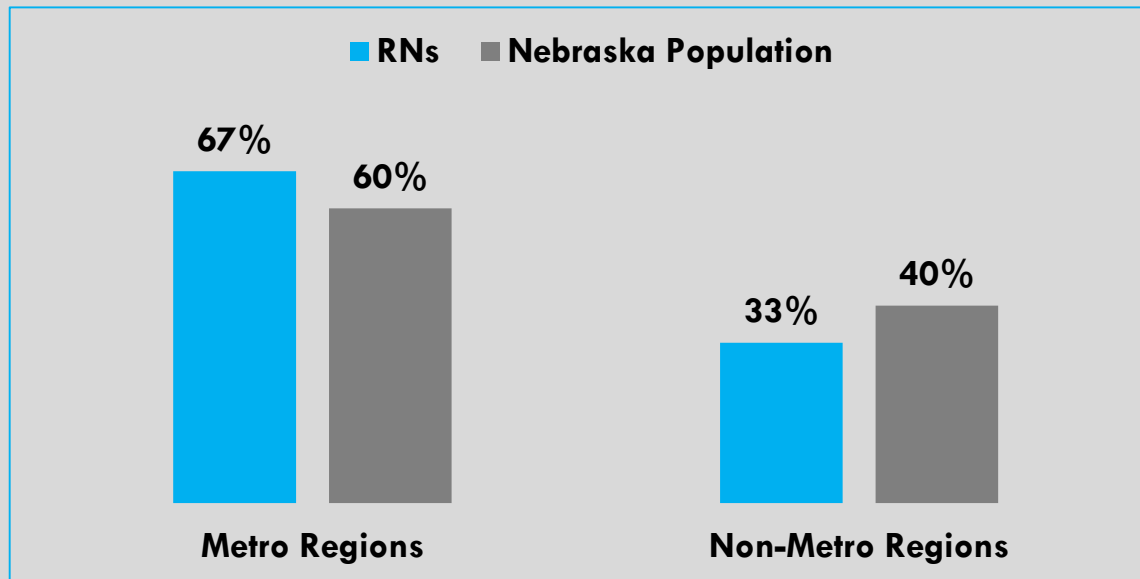
**Nursing  
demographics  
from Renewal  
Surveys**

# Metro vs. Non-Metro Economic Regions

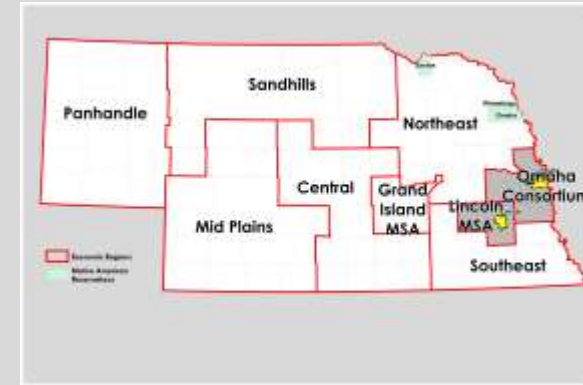


# 2018 Nursing Workforce

## Percentage of RNs by Region:



Sources: 2018 Nebraska RN Renewal Survey. American Community Survey (Population Estimates, 2018. Table PEPANNRES)



**Metro:** 1,333 RNs per 100,000  
**Non-Metro:** 961 RNs per 100,000

# Definitions

☞ “A **FORECAST** is focused on the future supply and demand for nursing given the current trends and standards of care.”

In contrast:

☞ “A **WORKFORCE MODEL** is a **policy tool** that provides a picture of the alternative future supply and demand for nursing under different scenarios - simulation.”

- A model can determine by how much a policy variable would have to change to affect a desired outcome – sensitivity analysis
- A model is flexible and can be easily updated as new developments take place (e.g. a new healthcare facility opening, a new nursing program starting, a change in regulations, etc.).

Source: Dr. Craig Moore

# What Can Models Do?

Accounts for shifts in the demographic make-up of the region and other factors affecting demand for health care services.

Account for changes in the way nurses are utilized in various health settings.

Changes in the volume of non-resident patients treated in the region.

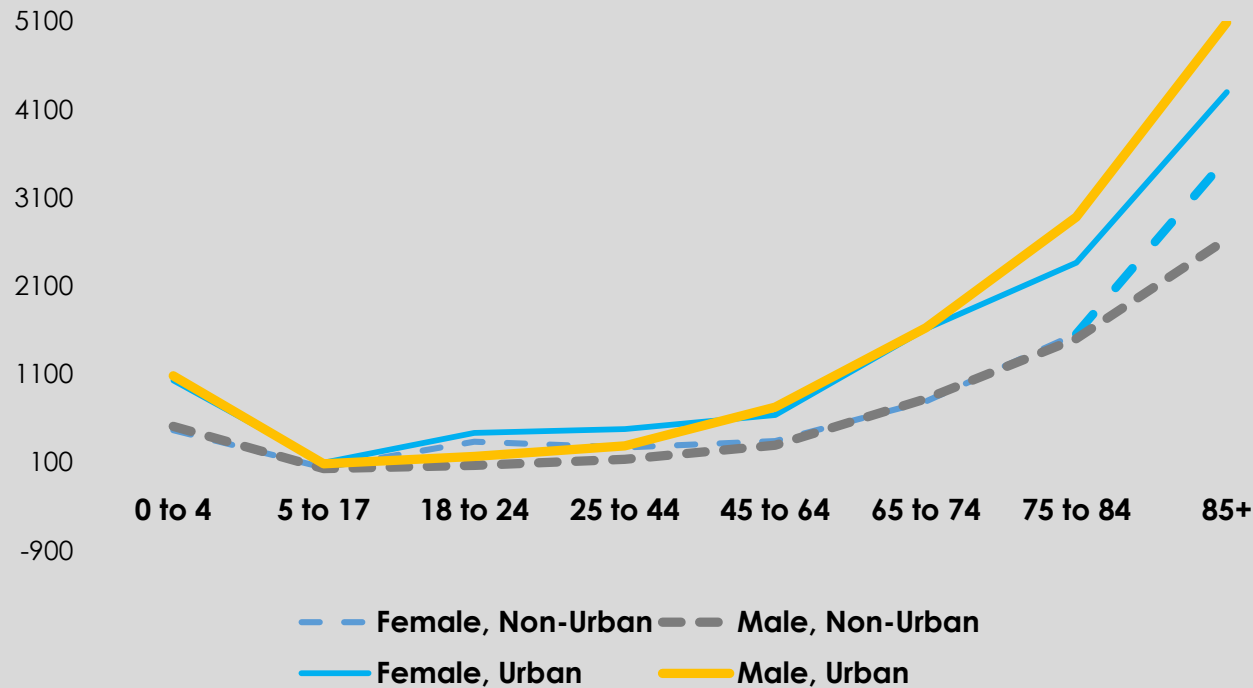
Changes in the number of nurses recruited from outside the region.

Source: Dr. Craig Moore



# Demographics Drives the Demand for Nursing

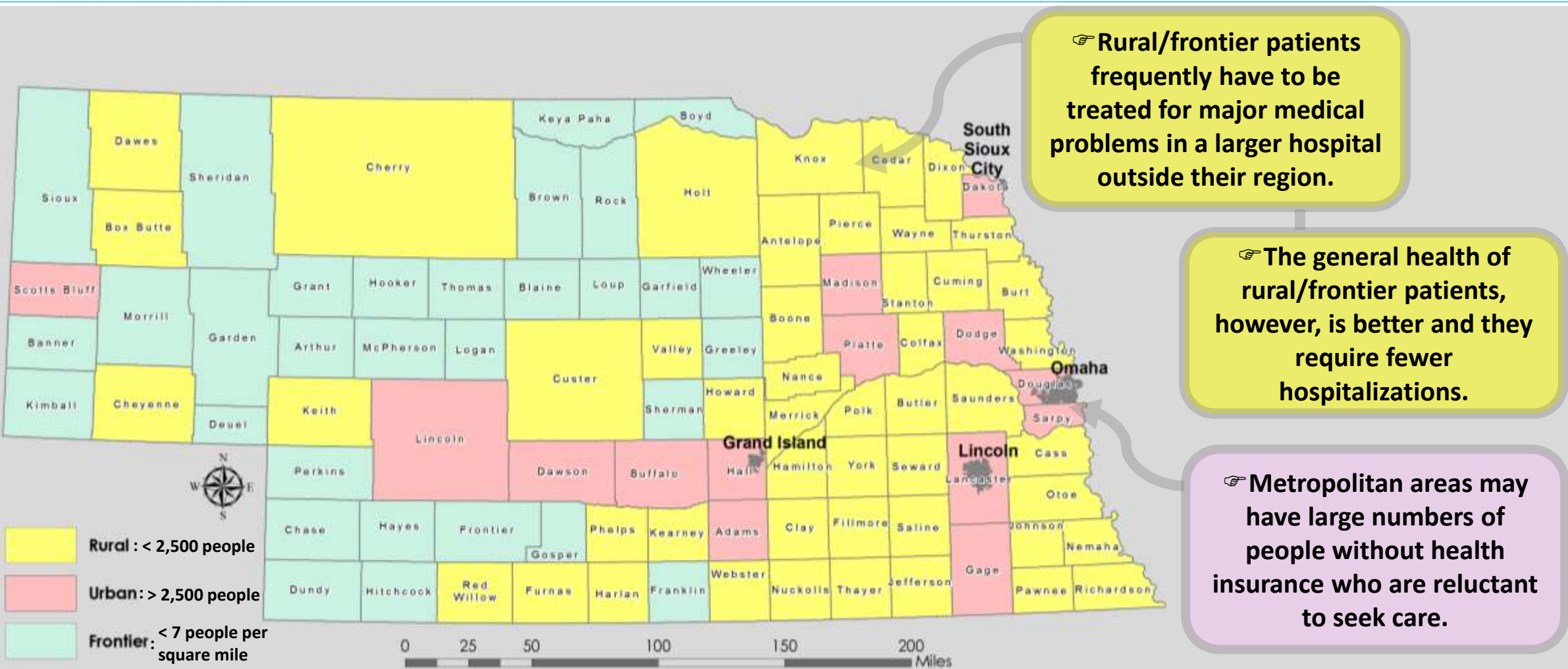
**Inpatient Days, By Age, Urban/Non-Urban Population**



Actuarial data shows that the older one gets, the more healthcare they likely need and the pattern of healthcare demand for males and females vary during most of their lives because of child bearing and other factors.

Source: Dr. Craig Moore

# Rural Versus Metropolitan Demand



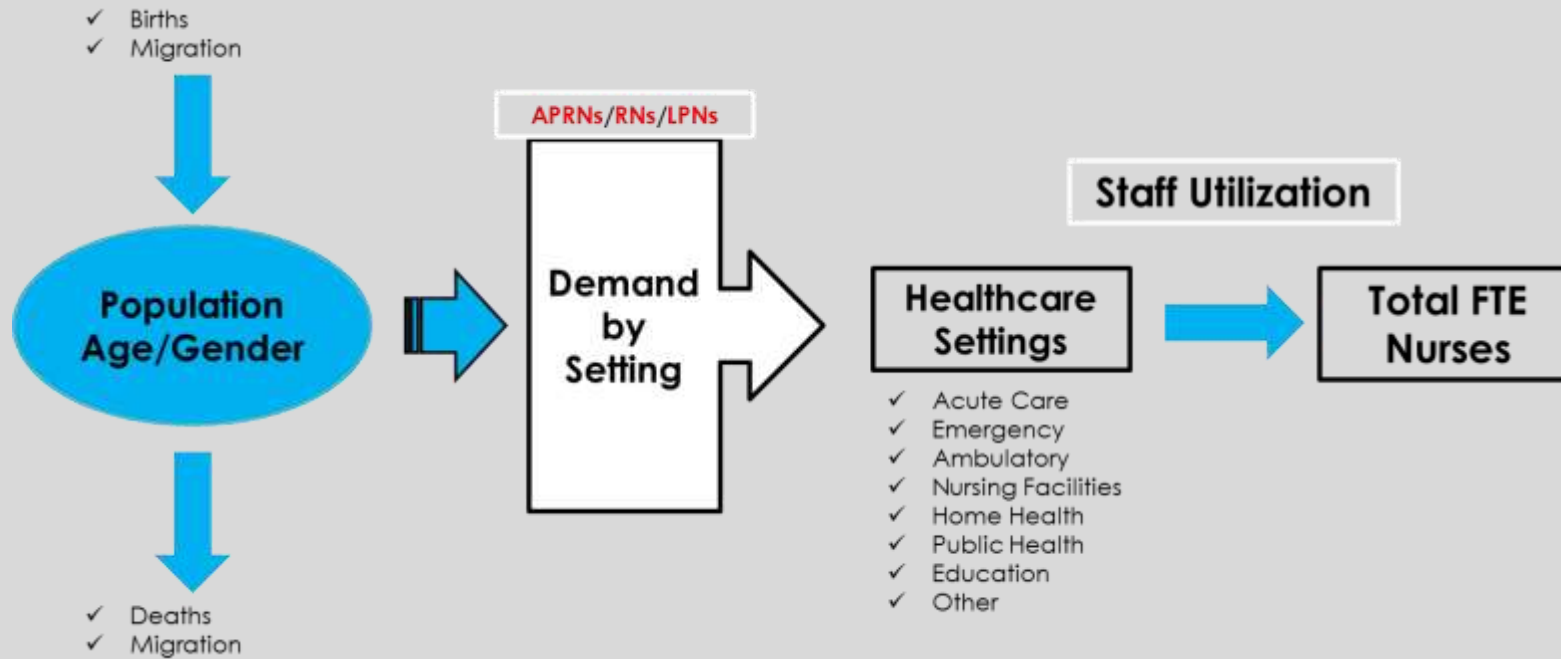
➡ Rural/frontier patients frequently have to be treated for major medical problems in a larger hospital outside their region.

➡ The general health of rural/frontier patients, however, is better and they require fewer hospitalizations.

➡ Metropolitan areas may have large numbers of people without health insurance who are reluctant to seek care.

2010 U.S. Census Bureau

# Demand for Nurses

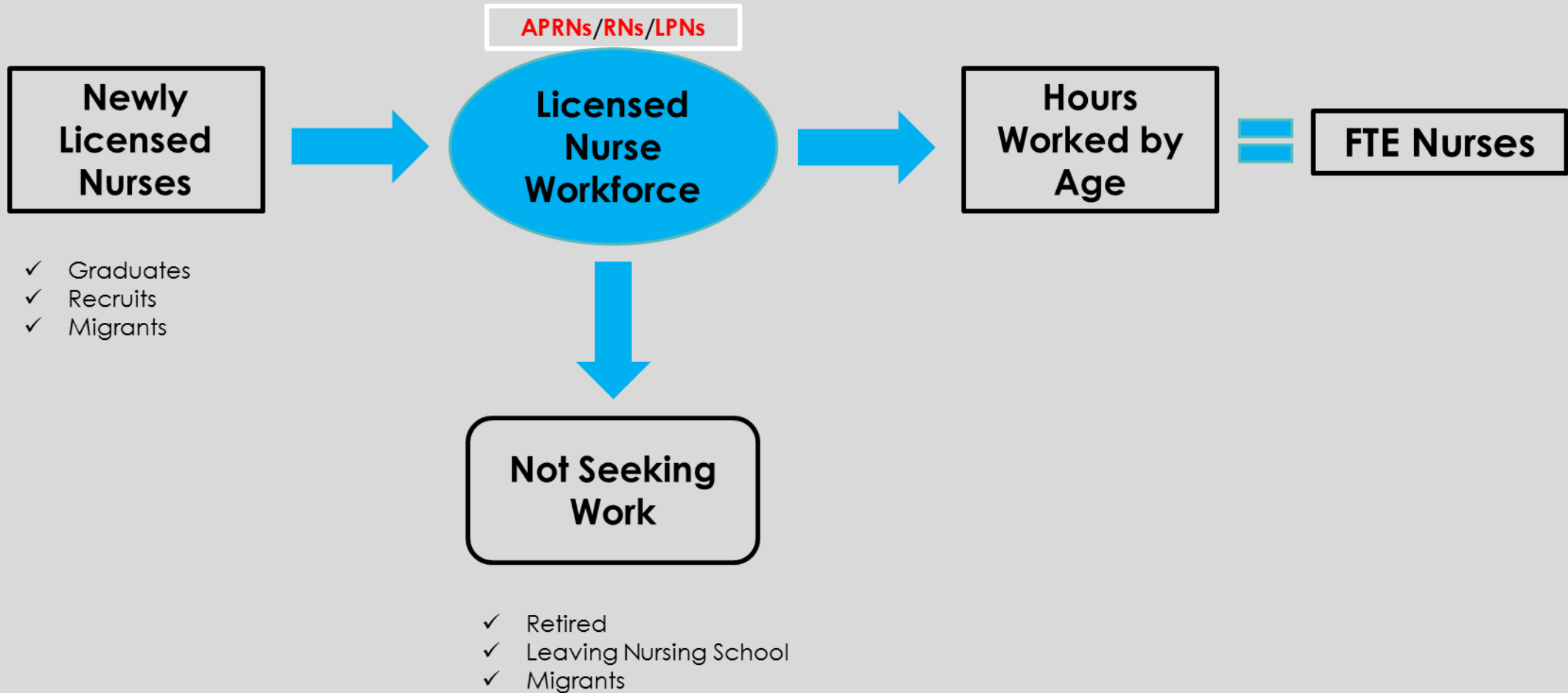


☞ Utilization rates for each healthcare setting can be changed to simulate what would happen if the ratio of nurses to patient care were to increase or decrease.

☞ This utilization rate is checked against national norms to insure that the figures are reasonable.

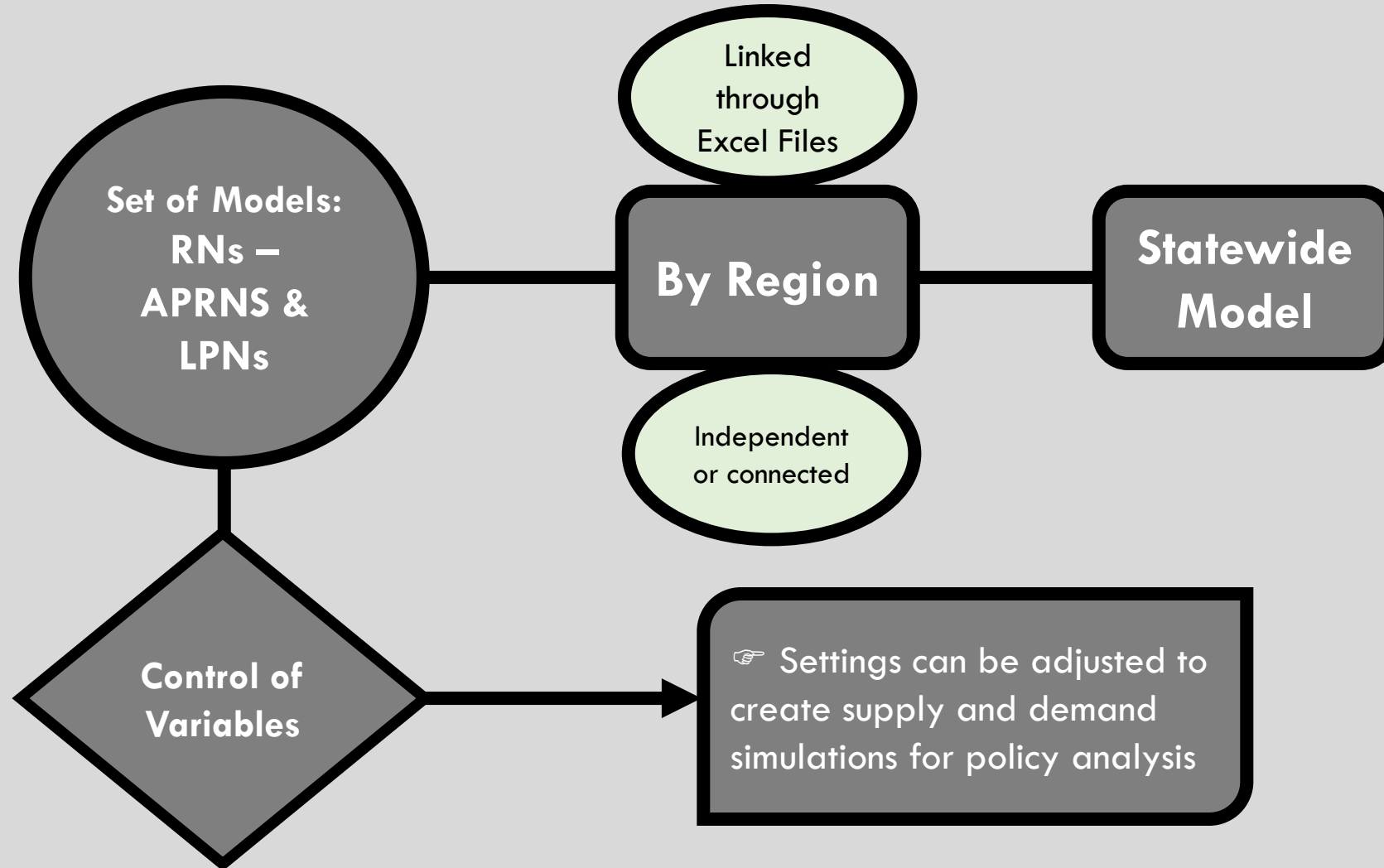
Source: Dr. Craig Moore

# Supply for Nurses



Source: Dr. Craig Moore

# The Models – Characteristics & Functions



## NE Workforce Data

# Nebraska Nursing Supply & Demand Forecast



2019 shows a statewide shortage of nurses:

**RNs: 2,849**  
shortage

**APRNs: 418**  
shortage

**LPNs: 1,349**  
shortage

**Total Nursing  
Shortage:**

**4,616 FTE nurses**

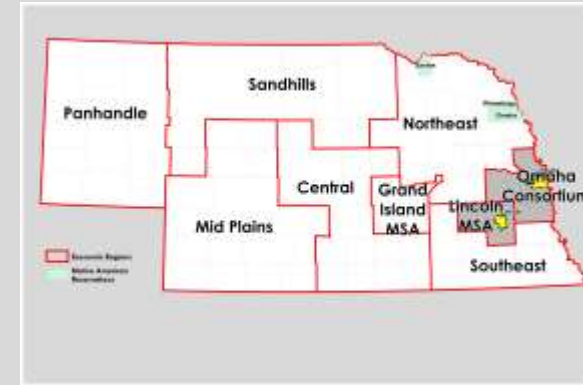
**By 2025, a  
nursing shortage  
of 5,435 FTE  
nurses is expected.**

Source: Nebraska Center for Nursing – Nursing Supply and Demand Model (2017-2025).



# Nebraska Nursing Supply & Demand Forecast

☞ **All nursing types are experiencing shortages that will be increased over the following years.**



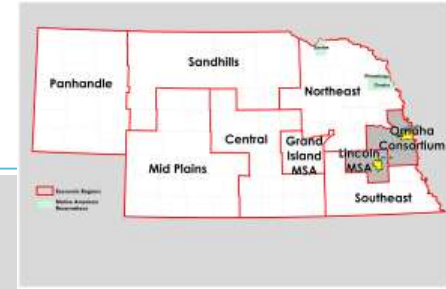
☞ **The Panhandle and Sandhills Regions have the highest proportion of unmet demand for RNs.**

☞ **The Omaha Region has the highest proportion of unmet demand for LPNs.**

☞ **There is a higher demand for LPNs in proportion to the demand for RNs in the Southeast Region.**

Source: Nebraska Center for Nursing – Nursing Supply and Demand Model (2017-2025).

# Nebraska Nursing Supply & Demand Forecast



## Nursing Shortages % change 2019-2025

### RNs

**Metro Regions: 18.3%**  
**Non-Metro Regions: 3.3%**

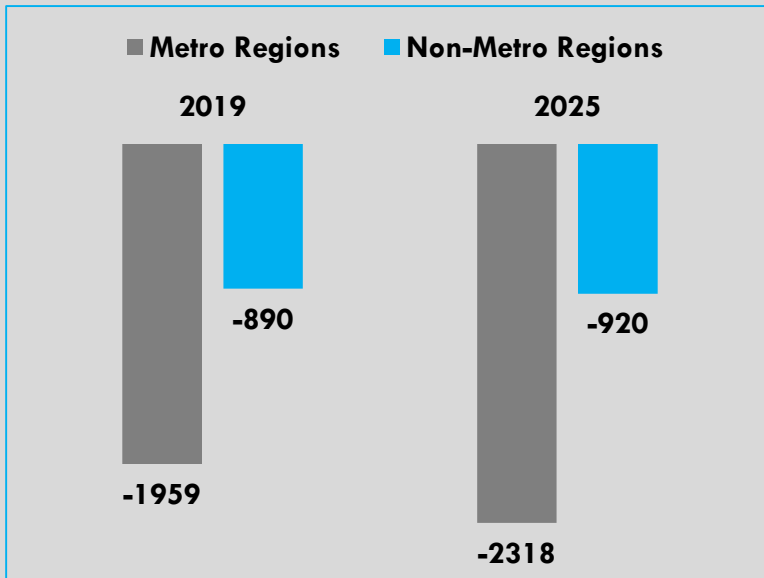
### APRNs

**Metro Regions: 36.3%**  
**Non-Metro Regions: 64.1%**

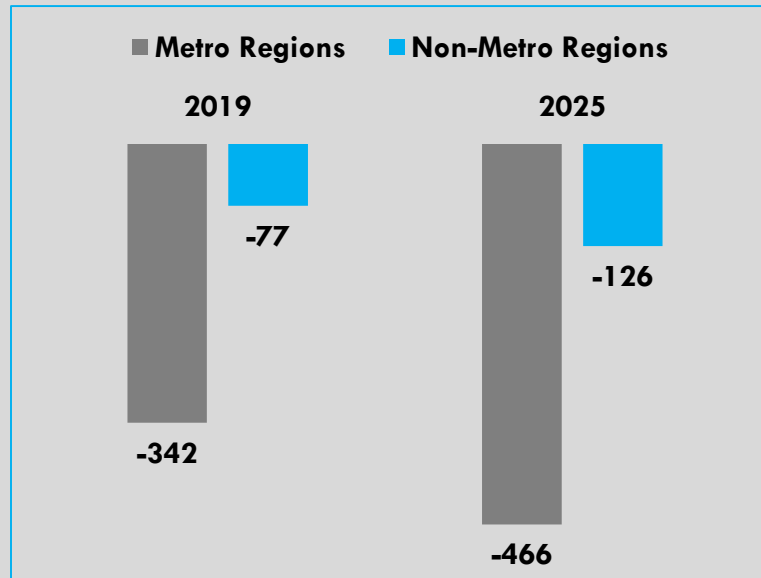
### LPNs

**Metro Regions: 36.9%**  
**Non-Metro Regions: -0.6%**

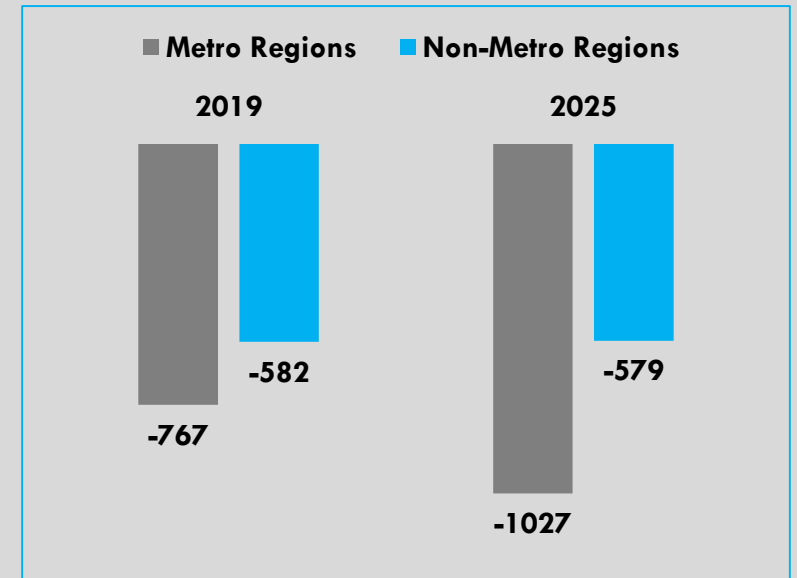
**RN - Shortages 2019 & 2025 by Region**



**APRN - Shortages 2019 & 2025 by Region**

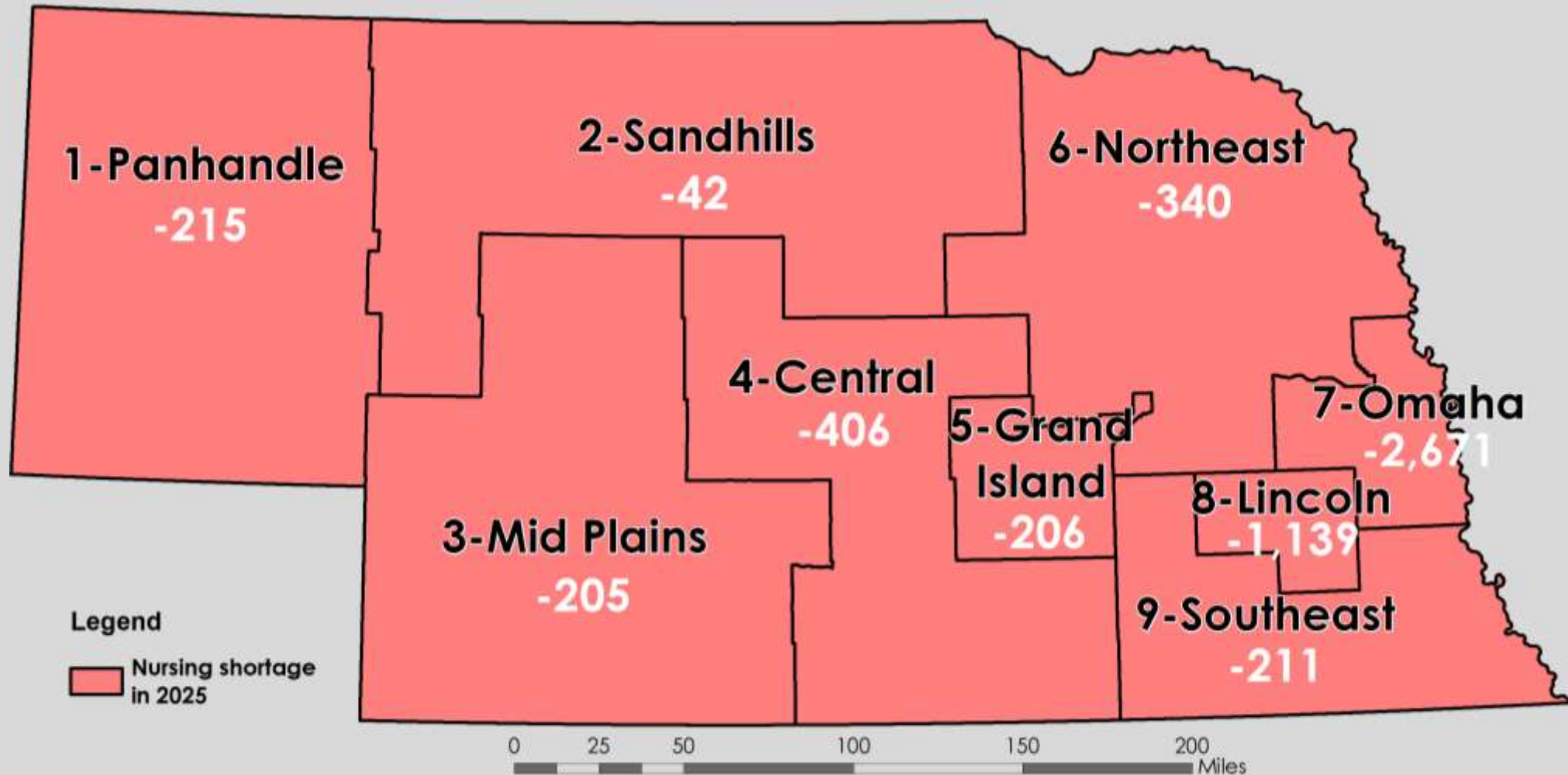


**LPN - Shortages 2019 & 2025 by Region**



Source: Nebraska Center for Nursing – Nursing Supply and Demand Model (2017-2025).

# Projected Nursing Shortages (all type of nurses) by Region in 2025



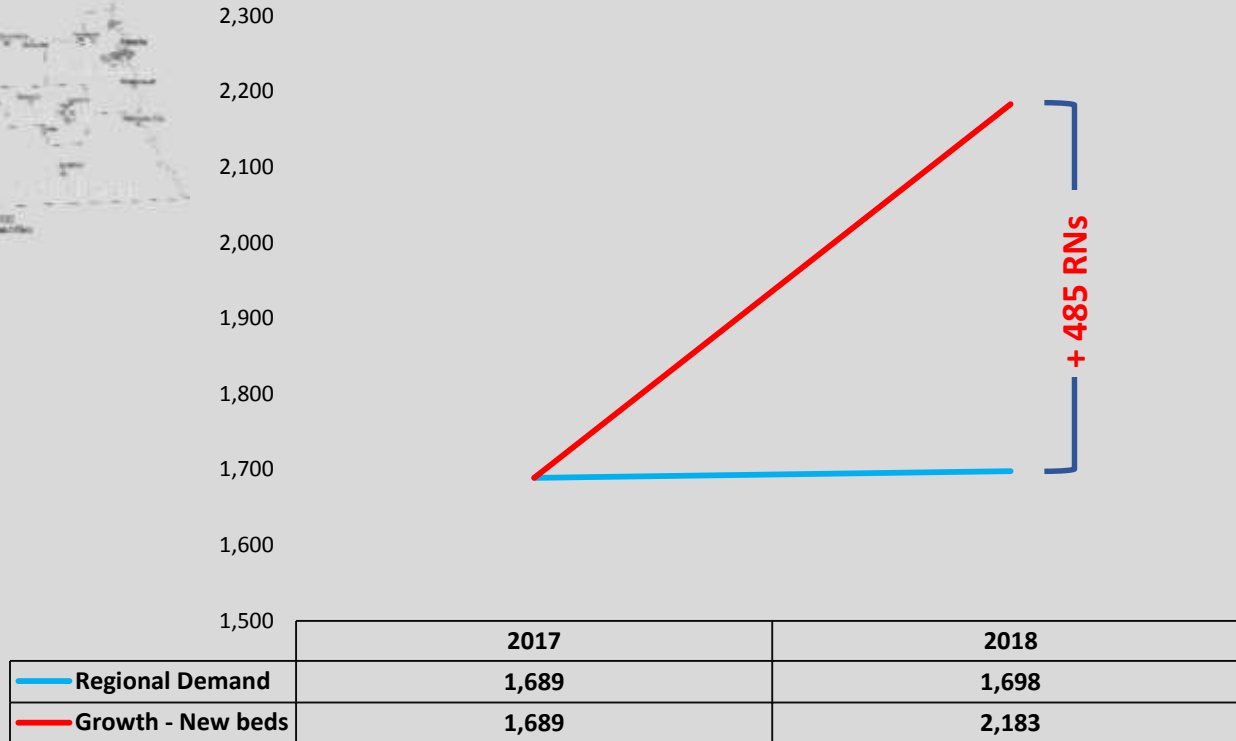
# Using the Model for Policy Analysis

**Simulation**

# What if....the New VA Facility in Kearney Starts Operations in 2019?



Central Region - Demand for RNs



**New Facility**

☞ The new VA facility in Kearney will add 225 beds to the system. What increase in RN demand will result by adding this new facility in the Central Economic Region?

☞ Without the VA facility, there is a shortage of 128 RNs in the Central Region. By adding this facility, the shortage will increase to 613 RNs, a difference of 485 RNs.

# Dissemination of Data



# Regional Dialogues Nebraska Nursing Workforce

Led by **Craig Moore, Ph.D.**, economist and national expert on nursing workforce models and projections

## Join the discussion!

- Learn about the current and projected nursing workforce in Nebraska
- Open dialogue between key stakeholders and the Nebraska Center for Nursing to address the nursing shortage

**Target audience:** CEO/Administrators, CNO/DON, CFO, Health Educators, Public Officials (or Elected Officials)

<b>Scottsbluff</b>	July 23	2:00-4:00 PM	Regional West Health Services
<b>North Platte</b>	July 24	8:30-10:30 AM	Great Plains Health
<b>Kearney</b>	July 24	2:00-4:00 PM	Younes Center
<b>Lincoln</b>	July 25	8:30-10:30 AM	Bryan Health Plz
<b>Norfolk</b>	July 25	2:00-4:00 PM	Faith Regional Health Services
<b>Omaha</b>	July 26	8:30-10:30 AM	Thompson Center at UNO

**by 2025**  
projections show that all economic regions in Nebraska will experience a significant nursing shortage

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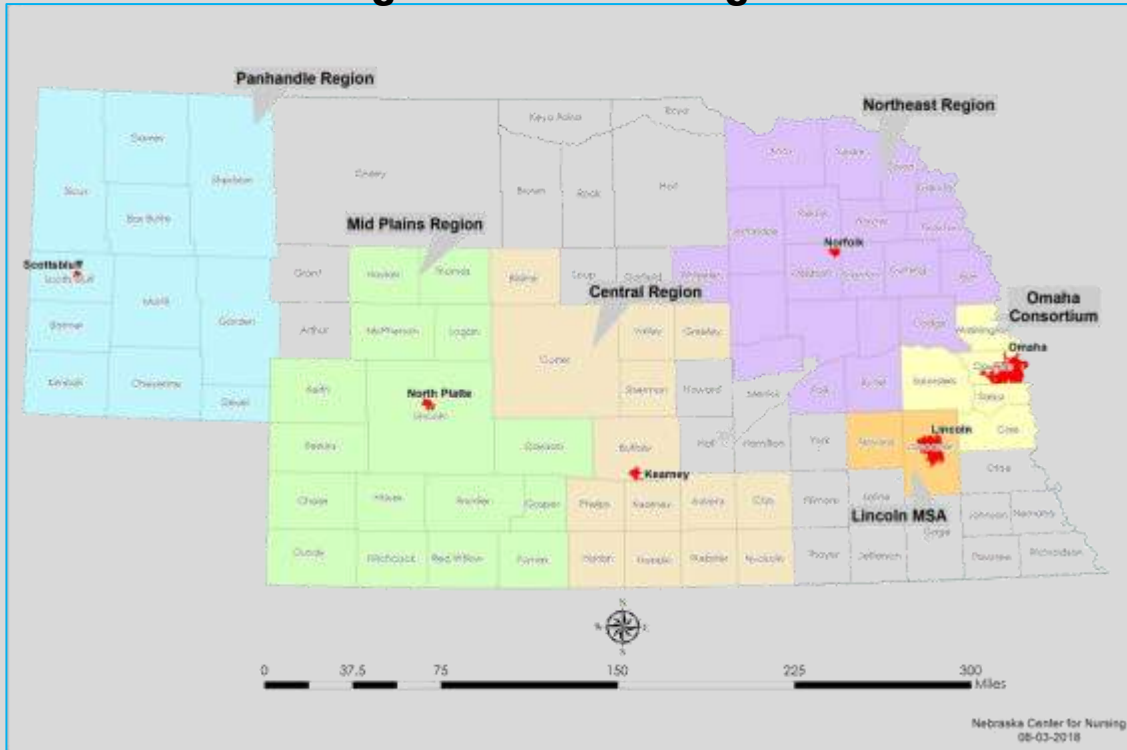
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# Nursing Workforce Dialogues

## Cities and Economic Regions visited during the Nursing Workforce Dialogues:



1. **What do you know? Does this data match with what you are seeing?**
2. **What have you done? What efforts have you made to help alleviate the shortage in your area?**
3. **What can the Nebraska Center for Nursing do to help or partner?**

# Nursing Workforce Dialogues

- Six dialogues with nurses, CEO/administrators, CNO/DON, CFO, health educators, public officials and elected officials
- Informed of expected nursing supply and demand, the nursing workforce gap for LPNs, RNs, and APRNs projected to 2025 for each economic region.

# Themes from the Dialogues



- The dialogues validated results of the models with the current nursing workforce needs present at each site, and informed about current strategies used to alleviate the nursing shortage.
- Themes clustered around generational issues, recruitment, retention, education, faculty shortage, clinical sites, new care delivery models and more

**Nursing Educator Conference** (June 7, 2019)  
Lincoln, Nebraska.

Dialogues with nurse faculty to identify nursing workforce challenges for educators:

**Question 1:** Tell me about your faculty? Shortage?

**Question 2:** What Prevents Programs from Full Enrollment? (Are there empty seats?, Applicant qualifications, faculty shortages, physical space, clinical sites?)

**Question 3:** Creative Solutions?



# Themes and Strategies

- Informed CFN Strategic Plan
- Validates current workforce shortage
- Provides data for grant work and for policy formation
- Sets stage for collaboration with other nursing organizations
- Has projected the CFN as The Center for Nursing workforce data

# Acknowledgments

## Organizations:

- Nebraska Center for Nursing and its Board of Directors
- Nebraska Board of Nursing
- Nebraska Hospital Association
- Nebraska Healthcare Association
- Nebraska Organization of Nurse Leaders

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- Cynthia Bienemy, Executive Director Louisiana Center for Nursing
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